

# MONTHLY PERFORMANCE REPORT

### **January 2016**

### **Contents**

Section 1 2015-16 Exceptions – Current Month's Performance Pages 1-4 **Current Month's performance information for indicators** rated Red or Amber Section 2 2015-16 Corporate Performance Indicators Pages 5-8 **Performance Information for all Corporate Priority Indicators Detail of Indicators Rated Red or Amber Section 3 Pages 9-16** Performance detail for indicators rated Red or Amber **Section 4 Budget Management Statements** Pages 17-44 **Budget monitor and forecast by Portfolio** Section 5 **Capital Expenditure** Pages 45-59 **Summary of Capital Expenditure** 

Version: V1.0

Published by the Policy & Partnerships Team

Further information: leolord@southend.gov.uk or (01702) 215685

### Key to Columns and symbols used in report

Column Heading	Description								
Minimise, Maximise or Goldilocks	Indicates whether a higher or lower number is better: Minimise = lower is better, maximise = higher is better, Goldilocks = just right (neither too high or too low)								
Latest Month	The latest month for which performance information is available								
Month's Value	Performance to date for the latest month								
Month's Target	Target to date for the latest month								
Annual Target 2015/16	nnual target for 2015/16								
Outcome	Symbol based on a traffic light system; Red, Amber, Green indicating whether an indicator's performance has achieved the annual target. Symbols used and their meaning are:								
	= at risk of missing target								
	= some slippage against target, but still expected to meet year-end target (31/03/2016)								
	= on course to achieve target								
Comment	Commentary for indicators not on track providing reasons for low performance and identifying initiatives planned to bring performance back on track								
Better or worse than last year	Symbol indicating whether performance for the Latest Month is better or worse than the same month in the previous year. Symbols and their meanings are:								
	= Latest Month's performance is <b>better</b> than the same month last year								
	= Latest Month's performance is <b>worse</b> than the same month last year								
	= Data not available for current or previous year								

Version: V1.0

Published by the Policy & Partnerships Team

Further information: leolord@southend.gov.uk or (01702) 215685

### **Section 1: 2015-2016 Exceptions - Current Month Performance**

Comments on Indicators rated Red or Amber **Generated on:** 29 February 2016 13:46



### **Expected Outcome** At risk of missing target **Responsible OUs** People

MPR Code	Short Name	Minimise or Maximise	Latest Month	Month's Value	Month's Target	Annual Target 2015/16	Expected Outcome			Scrutiny Committee
CP 1.3	The percentage of children reported to the police as having run away that receive an independent return to home interview [Cumulative]	Maximise	January 2016	64.6%	85%	85%	150 children have gone missing on 367 occasions. There have been 237 successful return to home (RTH) visits. There are currently 73 RTH interviews outstanding which relate to 33 children, 7 of which are Southend LAC placed out of boroug Of the 73 outstanding, 25 are assigned to Southend Social Workers and 48 are assigned to Street's Ahead. Of the 48 assigned to Street's Ahead, 13 were delayed due to an admin issue which has now been resolved. There have been 27 children, with 57 missing episodes, where the RHI was not successful; either the child was not seen, the child refuse the visit or the visit was unable to take place Of these episodes, 22 are Essex LAC, 3 are other LA LAC's, 8 are Southend LAC and 24 a other Southend Children. As at 8th February		occasions. There have been 237 successful return to home (RTH) visits. There are currently 73 RTH interviews outstanding which relate to 33 children, 7 of which are Southend LAC placed out of borough. Of the 73 outstanding, 25 are assigned to Southend Social Workers and 48 are assigned to Street's Ahead. Of the 48 assigned to Street's Ahead, 13 were delayed due to an admin issue which has now been resolved. There have been 27 children, with 57 missing episodes, where the RHI was not successful; either the child was not seen, the child refused the visit or the visit was unable to take place. Of these episodes, 22 are Essex LAC, 3 are other LA LAC's, 8 are Southend LAC and 24 are	People Scrutiny
CP 3.1	Proportion of older people 65 and over who were still at home 91 days after discharge from hospital to rehab/rehab [Rolling Quarter]	Aim to Maximise	January 2016	81.5%	86%	86%	•	•	For the period August - October which is reported 3 months later in January 2016, 108 people started reablement, of which 85 were at home 91 days later, which is 78.7%. Year to date 286 people have started reablement of which 233 were at home 91 days later, which is 81.5%.	People Scrutiny

### **Expected Outcome** At risk of missing target **Responsible OUs** Place

MPR Code	Short Name	Minimise or Maximise	Latest Month	Month's Value	Month's Target	Annual Target 2015/16	Expected Outcome	Better or worse than last year	Comment - explanation of current performance, actions to improve performance and anticipated future performance	Scrutiny Committee
CP 1.1	Score against 10 BCS crimes; Theft of vehicle, theft from vehicle, vehicle interference, domestic burglary, theft of cycle, theft from person, criminal damage, common assault, woundings, robbery. [Cumulative]	Aim to Minimise	January 2016	7042	6235	7389			Southend Community Safety Partnership continues to monitor closely the current performance on crime figures. The majority of the increase in reported crime is within the category 'violence without injury' – typically common assault, harassment and threat offences. A large proportion of these offences have been reported following domestic abuse incidents, which is encouraging as we know that this is traditionally a crime type that is under-reported. Also within this crime category is a change in national crime recording rules which means that Malicious Communications is now recorded as a crime. The CSP has commissioned a detailed crime strategic intelligence assessment for the Borough, which should provide a broader picture and assist in addressing the priorities for crime and disorder over the coming year.	Policy & Resources Scrutiny

### **Expected Outcome** Some slippage against target **Responsible OUs** Corporate Services

MPR Code	Short Name	Minimise or Maximise	Latest Month	Month's Value	Month's Target	Annual Target 2015/16	Expected Outcome	than last year	Comment - explanation of current performance, actions to improve performance and anticipated future performance	Scrutiny Committee
CP 4.3	% of Council Tax for 2015/16 collected in year [Cumulative]	Aim to Maximise	January 2016	86.60%	86.80%	97.00%	_	•	Council Tax collection is 0.2% down against the target. Collection does fluctuate and we are currently on track to reach year-end target.	Policy & Resources Scrutiny
CP 4.4	% of Non-Domestic Rates for 2015/16 collected in year [Cumulative]	Aim to Maximise	January 2016	85.80%	88.00%	97.60%	<u> </u>	•	A number of ratepayers now pay over 12 instalments and a review of expected instalments to end of year indicates that the targeted amount is still achievable. A number of large refunds have also been issued in January, which is also affecting the lower collection rate. In the meantime, extra recovery runs have also been scheduled to try and increase collection before the year end.	Policy & Resources Scrutiny

### **Expected Outcome** Some slippage against target **Responsible OUs** People

MPR Code	Short Name	Minimise or Maximise	Latest Month	Month's Value	Month's Target	Annual Target 2015/16	Expected Outcome	Better or worse than last year	Comment - explanation of current performance, actions to improve performance and anticipated future performance	Scrutiny Committee
CP 4.	Proportion of adults with learning disabilities in paid employment [Monthly Snapshot]	Aim to Maximise	January 2016	9.6%	10%	10%	_	1	From 449 appropriate LD people, there are 43 in paid employment. The reduction from previous months is because 2 people ended their employment in early January.	People Scrutiny

### **Expected Outcome** Some slippage against target **Responsible OUs** Place

_	MPR Code	Short Name	Minimise or Maximise	Latest Month	Month's Value	Month's Target	Annual Target 2015/16	Expected Outcome	Better or worse than last year	Comment - explanation of current performance, actions to improve performance and anticipated future performance	Scrutiny Committee
С	P 2.3	Percentage of household waste sent for reuse, recycling and composting [Cumulative]	Aim to Maximise	January 2016	Not currently available	54.00%	54.00%	<u> </u>	(0)	Data Currently Unavailable Awaiting confirmation from Veolia updated data information for January 2015. A validation of the data for both waste collection and waste disposal is underway as a result of the changes in both the waste collection contract and the residual waste treated at the MBT facility since October 2015 and through the commissioning period.	Place Scrutiny

### **Expected Outcome** Some slippage against target **Responsible OUs** Public Health

MPR Code	Short Name	Minimise or Maximise	Latest Month	Month's Value	Month's Target	Annual Target 2015/16	Expected Outcome	Better or worse than last year	Comment - explanation of current performance, actions to improve performance and anticipated future performance	Scrutiny Committee
CP 3.5	Number of people successfully completing 4 week stop smoking course [Cumulative]	Aim to Maximise	January 2016	824	1,000	1,300	<u> </u>	•	Final quit data for January is unlikely to be available until the end of March 2016.  Department of Health guidelines state that successful quits can be registered up to 42 days after a quit date is set.	People Scrutiny

MPR Code	Short Name	Minimise or Maximise	Latest Month	Month's Value	Month's Target	Annual Target 2015/16	Expected Outcome	Better or worse than last year	Comment - explanation of current performance, actions to improve performance and anticipated future performance	Scrutiny Committee
									A recovery plan has been put in place to deliver the required final target. This plan includes an audit of the performance of all primary care stop smoking providers, which is currently underway. A local media and marketing campaign to increase recruitment of quitters commenced in January 2016 and is continuing to run. As at 10th February, confirmed quits -824.	

### **Section 2: 2015-2016 Corporate Performance Indicators**

Information for all 2013-2014 Corporate Priority Indicators

Generated on: 29 February 2016 13:46



### Performance Data Expected Outcome: At risk of missing target 3 On course to achieve target 20 Some slippage against target 5

Priority • Create a safe environment across the town for residents, workers and visitors. • Work with Essex Police and other partners to tackle crime.
Look after and safeguard our children and vulnerable adults.

MPR Code	Short Name	Minimise or Maximise	Latest Month	Month's Value	Month's Target	Annual Target 2015/16	Expected Outcome	Better or worse than last year	Managed By	Scrutiny Committee
CP 1.1	Score against 10 BCS crimes; Theft of vehicle, theft from vehicle, vehicle interference, domestic burglary, theft of cycle, theft from person, criminal damage, common assault, woundings, robbery. [Cumulative]	Aim to Minimise	January 2016	7042	6235	7389	•	•	Dipti Patel	Policy & Resources Scrutiny
CP 1.2	Adults in contact with secondary mental health services who are in stable accommodation (ASCOF 1H) [Year to date Snapshot]	Aim to Maximise	January 2016	69.7%	66%	66%	<b>&gt;</b>		Sharon Houlden	People Scrutiny
CP 1.3	The percentage of children reported to the police as having run away that receive an independent return to home interview [Cumulative]	Aim to Maximise	January 2016	64.6%	85%	85%	•	•	John O'Loughlin	People Scrutiny
CP 1.4	Rate of children subject to a Child Protection Plan per 10,000 (not including temps) [Monthly Snapshot]	Goldilocks	January 2016	44.5	37.8-45.2	37.8-45.2	<b>©</b>	•	John O'Loughlin	People Scrutiny
CP 1.5	Rate of Looked After Children per 10,000 [Monthly Snapshot]	Goldilocks	January 2016	64.9	54.4-65	54.4-65		•	John O'Loughlin	People Scrutiny

**Priority** • Promote the use of green technology and initiatives to benefit the local economy and environment. • Encourage and enforce high standards of environmental stewardship.

MPR Code	Short Name	Minimise or Maximise	Latest Month	Month's Value	Month's Target	Annual Target 2015/16	Expected Outcome	Better or worse than last year	Managed By	Scrutiny Committee
	Number of reported missed collections per 100,000 [Monthly Snapshot]	Aim to Minimise	January 2016	41	45	45	<b>&gt;</b>	•	Dipti Patel	Place Scrutiny
CP 2.2	% acceptable standard of cleanliness: litter [Cumulative]	Aim to Maximise	January 2016	97%	90%	90%	<b>&gt;</b>	•	Dipti Patel	Place Scrutiny
	Percentage of household waste sent for reuse, recycling and composting [Cumulative]	Aim to Maximise	January 2016	Not currently available	54.00%	54.00%	<u> </u>	?	Dipti Patel	Place Scrutiny

**Priority** • Promote healthy and active lifestyles for all. • Work with the public and private rented sectors to provide good quality housing. • Enable the planning and development of quality, affordable housing.

MPR Code	Short Name	Minimise or Maximise	Latest Month	Month's Value	Month's Target	Annual Target 2015/16	Expected Outcome	Better or worse than last year	Managed By	Scrutiny Committee
	Proportion of older people 65 and over who were still at home 91 days after discharge from hospital to rehab/rehab [Rolling Quarter]	Aim to Maximise	January 2016	81.5%	86%	86%	•	•	Sharon Houlden	People Scrutiny
CP 3.2	Delayed transfers of care from hospital (social care) [Cumulative]	Aim to Minimise	January 2016	10	20	24	<b>Ø</b>	•	Sharon Houlden	People Scrutiny
CP 3.3	Number of attendances at council run or affiliated arts and sports events and facilities [Cumulative]	Aim to Maximise	January 2016	3,175,207	2,857,500	3,429,000	<b>Ø</b>	•	Nick Harris	Place Scrutiny
CP 3.4	Public Health Responsibility Deal [Cumulative]	Aim to Maximise	January 2016	41	33	40	<b>②</b>	•	James Williams	People Scrutiny
CP 3.5	Number of people successfully completing 4 week stop smoking course [Cumulative]	Aim to Maximise	January 2016	824	1,000	1,300	<u> </u>	•	Liesel Park	People Scrutiny
CP 3.6	Take up of the NHS Health Check programme - by those eligible [Cumulative]	Aim to Maximise	January 2016	5,849	4,482	5,673	<b>Ø</b>	•	Margaret Gray	People Scrutiny
CP 3.7	Number of new affordable homes acquired [Cumulative]	Aim to Maximise	January 2016	0	0	45-72	<b>&gt;</b>	-	Sharon Houlden	People Scrutiny

**Priority** • Ensure residents have access to high quality education to enable them to be lifelong learners and have fulfilling employment. • Improve the life chances of our residents, especially our vulnerable children & adults, by working to reduce inequalities and social deprivation across our communities. • Ensure the town is 'open for businesses' and that new, developing and existing enterprise is nurtured and support. • Ensure continued regeneration of the town through a culture led agenda.

MPR Code	Short Name	Minimise or Maximise	Latest Month	Month's Value	Month's Target	Annual Target 2015/16	Expected Outcome	Better or worse than last year	Managed By	Scrutiny Committee
CP 4.1	Proportion of appropriate people using social care who receive direct payments [Monthly snapshot]	Aim to Maximise	January 2016	25.3%	21%	21%	<b>②</b>	•	Sharon Houlden	People Scrutiny
CP 4.2	Proportion of adults with learning disabilities in paid employment [Monthly Snapshot]	Aim to Maximise	January 2016	9.6%	10%	10%	<u> </u>	•	Sharon Houlden	People Scrutiny
CP 4.3	% of Council Tax for 2015/16 collected in year [Cumulative]	Aim to Maximise	January 2016	86.60%	86.80%	97.00%	<u> </u>	•	Joe Chesterton	Policy & Resources Scrutiny
CP 4.4	% of Non-Domestic Rates for 2015/16 collected in year [Cumulative]	Aim to Maximise	January 2016	85.80%	88.00%	97.60%	<u> </u>	•	Joe Chesterton	Policy & Resources Scrutiny
CP 4.5	Major planning applications determined in 13 weeks [Cumulative]	Aim to Maximise	January 2016	90.24%	79.00%	79.00%	<b>&gt;</b>	•	Peter Geraghty	Place Scrutiny
CP 4.6	Minor planning applications determined in 8 weeks [Cumulative]	Aim to Maximise	January 2016	89.88%	84.00%	84.00%	<b>&gt;</b>	•	Peter Geraghty	Place Scrutiny
CP 4.7	Other planning applications determined in 8 weeks [Cumulative]	Aim to Maximise	January 2016	95.20%	90.00%	90.00%	<b>&gt;</b>	•	Peter Geraghty	Place Scrutiny
CP 4.8	Current Rent Arrears as % of rent due [Monthly Snapshot]	Aim to Minimise	January 2016	1.37%	1.77%	1.77%	<b>②</b>	•	Sharon Houlden	Policy and Resources Scrutiny
CP 4.9	The % of children in good or outstanding Schools [Monthly Snapshot]	Aim to Maximise	January 2016	80.87%	75%	75%	<b>②</b>	•	Brin Martin	People Scrutiny

**Priority** • Work with & listen to our communities & partners to achieve better outcomes for all • Enable communities to be self-sufficient & foster pride in the town • Promote & lead an entrepreneurial, creative & innovative approach to the development of our town.

MPR Code	Short Name	Minimise or Maximise	Latest Month	Month's Value	Month's Target	Annual Target 2015/16	Expected Outcome	Better or worse than last year	Managed By	Scrutiny Committee
	Number of volunteers hours delivered within cultural services [Cumulative]	Aim to Maximise	January 2016	16,041.5	11,000	12,000	<b>©</b>	•	Nick Harris	Place Scrutiny
CP 5.2	Govmetric Measurement of Satisfaction (3 Channels - Phones, Face 2 Face & Web) [Cumulative]	Aim to Maximise	January 2016	92.45%	80.00%	80.00%	<b>Ø</b>	•	Nick Corrigan	Policy & Resources Scrutiny
CP 5.3	Number of payments made online [Cumulative]	Aim to Maximise	January 2016	49,993	41,660	50,000	<b>©</b>	•	Joanna Ruffle	Policy & Resources Scrutiny
	Working days lost per FTE due to sickness - excluding school staff [Cumulative]	Aim to Minimise	January 2016	5.73	5.80	7.20	<b>Ø</b>	•	Joanna Ruffle	Policy & Resources Scrutiny

#### Section 3: Detail of indicators rated Red or Amber

**Priority** • Create a safe environment across the town for residents, workers and visitors. • Work with Essex Police and other partners to tackle crime. • Look after and safeguard our children and vulnerable adults.

Expected Outcome: At risk of missing target 2

January 2016

February 2016

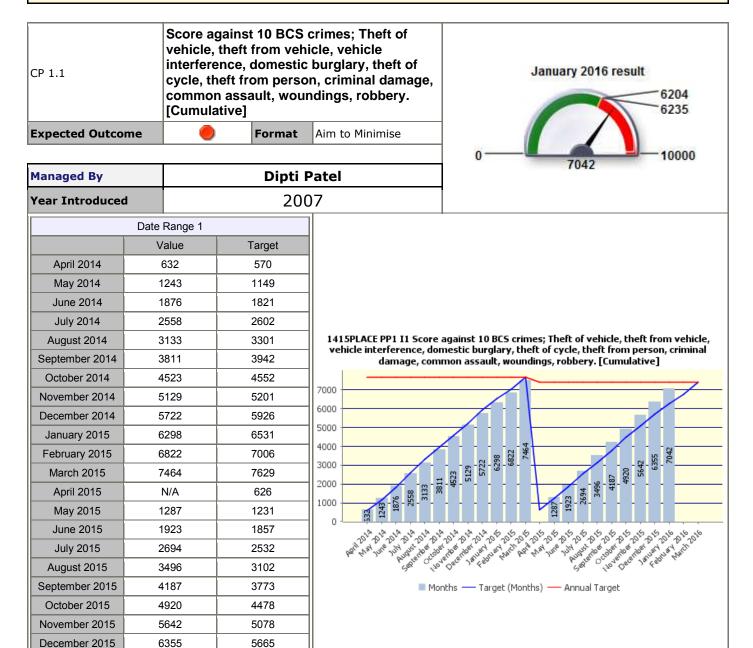
March 2016

7042

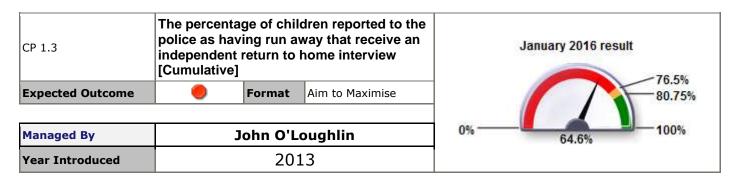
6235

6754

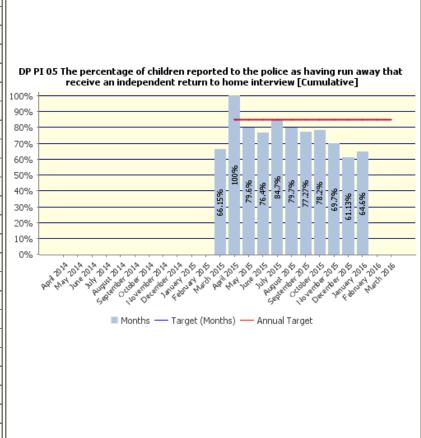
7389



Southend Community Safety Partnership continues to monitor closely the current performance on crime figures. The majority of the increase in reported crime is within the category 'violence without injury' – typically common assault, harassment and threat offences. A large proportion of these offences have been reported following domestic abuse incidents, which is encouraging as we know that this is traditionally a crime type that is under-reported. Also within this crime category is a change in national crime recording rules which means that Malicious Communications is now recorded as a crime. The CSP has commissioned a detailed crime strategic intelligence assessment for the Borough, which should provide a broader picture and assist in addressing the priorities for crime and disorder over the coming year.



Date Range 1								
	Target							
April 2014								
May 2014								
June 2014								
July 2014								
August 2014								
September 2014								
October 2014								
November 2014								
December 2014								
January 2015								
February 2015								
March 2015	66.15%							
April 2015	100%	85%						
May 2015	79.6%	85%						
June 2015	76.4%	85%						
July 2015	84.7%	85%						
August 2015	79.7%	85%						
September 2015	77.27%	85%						
October 2015	78.2%	85%						
November 2015	69.7%	85%						
December 2015	61.13%	85%						
January 2016	64.6%	85%						
February 2016		85%						
March 2016		85%						



From the 1st April 2015 to 31st January 2016, 150 children have gone missing on 367 occasions. There have been 237 successful return to home (RTH) visits.

There are currently 73 RTH interviews outstanding which relate to 33 children, 7 of which are Southend LAC placed out of borough. Of the 73 outstanding, 25 are assigned to Southend Social Workers and 48 are assigned to Street's Ahead. Of the 48 assigned to Street's Ahead, 13 were delayed due to an admin issue which has now been resolved.

There have been 27 children, with 57 missing episodes, where the RHI was not successful; either the child was not seen, the child refused the visit or the visit was unable to take place. Of these episodes, 22 are Essex LAC, 3 are other LA LAC's, 8 are Southend LAC and 24 are other Southend Children. As at 8th February there are no children currently missing.

**Priority** • Promote the use of green technology and initiatives to benefit the local economy and environment. • Encourage and enforce high standards of environmental stewardship.

Expected Outcome: Some slippage against target 1

CP 2.3	Percentage of household waste sent for reuse, recycling and composting [Cumulative]			
<b>Expected Outcome</b>	Aim to Maximise			
Managed By Dipti Patel				
Year Introduced	2008			

Date Range 1							
	Value	Target					
April 2014	52.45%	53.00%					
May 2014	54.18%	53.00%					
June 2014	55.01%	53.00%					
July 2014	53.74%	53.00%					
August 2014	53.92%	53.00%					
September 2014	53.98%	53.00%					
October 2014	53.83%	53.00%					
November 2014	53.54%	53.00%					
December 2014	52.78%	53.00%					
January 2015	52.05%	53.00%					
February 2015	51.75%	53.00%					
March 2015	51.25%	53.00%					
April 2015	51.47%	54.00%					
May 2015	52.89%	54.00%					
June 2015	52.22%	54.00%					
July 2015	51.60%	54.00%					
August 2015	51.18%	54.00%					
September 2015	51.08%	54.00%					
October 2015	50.96%	54.00%					
November 2015	50.72%	54.00%					
December 2015	53.03%	54.00%					
January 2016	N/A	54.00%					
February 2016							
March 2016							

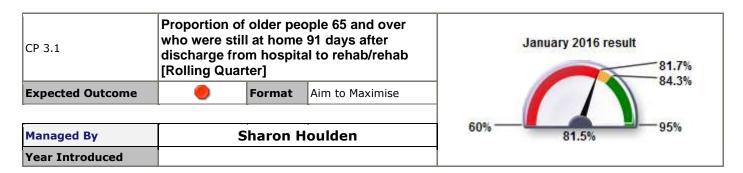


#### **Data Currently Unavailable**

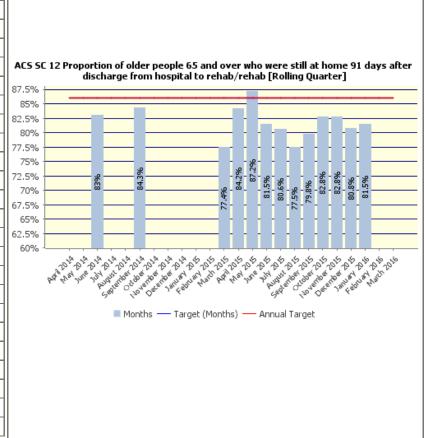
Awaiting confirmation from Veolia updated data information for January 2015. A validation of the data for both waste collection and waste disposal is underway as a result of the changes in both the waste collection contract and the residual waste treated at the MBT facility since October 2015 and through the commissioning period.

**Priority** • Promote healthy and active lifestyles for all. • Work with the public and private rented sectors to provide good quality housing. • Enable the planning and development of quality, affordable housing.

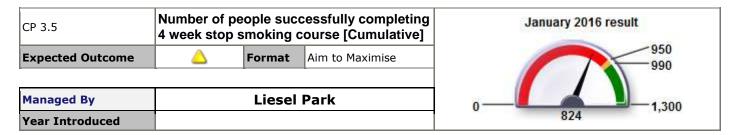
Expected Outcome: At risk of missing target 1 Some slippage against target 1



Date Range 1							
	Value	Target					
April 2014		86%					
May 2014	N/A	86%					
June 2014	83%	86%					
July 2014	N/A	86%					
August 2014	N/A	86%					
September 2014	84.3%	86%					
October 2014	N/A	86%					
November 2014	N/A	86%					
December 2014		86%					
January 2015	N/A	86%					
February 2015	N/A	86%					
March 2015	77.4%	86%					
April 2015	84.2%	86%					
May 2015	87.2%	86%					
June 2015	81.5%	86%					
July 2015	80.6%	86%					
August 2015	77.5%	86%					
September 2015	79.8%	86%					
October 2015	82.8%	86%					
November 2015	82.8%	86%					
December 2015	80.8%	86%					
January 2016	81.5%	86%					
February 2016		86%					
March 2016		86%					



For the period August - October which is reported 3 months later in January 2016, 108 people started reablement, of which 85 were at home 91 days later, which is 78.7%. Year to date 286 people have started reablement of which 233 were at home 91 days later, which is 81.5%.



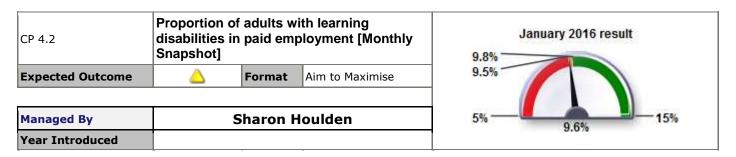
	Date Range 1		1
	Value	Target	1
April 2014	85	89	1
May 2014	126	208	1
June 2014	207	297	1
July 2014	241	383	
August 2014	359	464	1314 PH 01 Number of people successfully completing 4 week stop smoking cou [Cumulative]
September 2014	506	558	
October 2014	609	672	1,250
November 2014	698	769	1,000
December 2014	804	729	
January 2015	925	1,068	750
February 2015	1,032	1,171	200
March 2015	1,256	1,300	
April 2015	57	100	250
May 2015	148	200	8 55 45 10 10 10 10 10 10 10 10 10 10 10 10 10
June 2015	192	300	~*************************************
July 2015	245	380	0
August 2015	298	450	L'age o'rage de surles. , L'age o'rage de surles.
September 2015	383	530	Months — Target (Months) — Annual Target
October 2015	518	650	
November 2015	559	750	
December 2015	738	800	
January 2016	824	1,000	
February 2016		1,150	
March 2016		1,300	

Final quit data for January is unlikely to be available until the end of March 2016. Department of Health guidelines state that successful quits can be registered up to 42 days after a quit date is set.

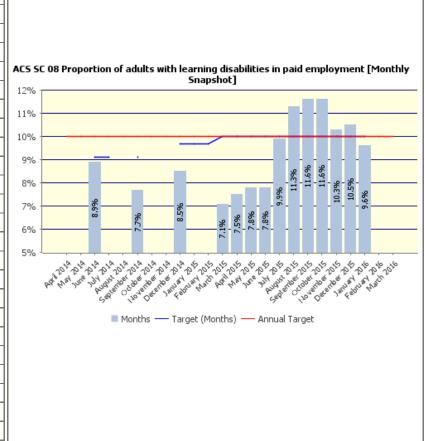
A recovery plan has been put in place to deliver the required final target. This plan includes an audit of the performance of all primary care stop smoking providers, which is currently underway. A local media and marketing campaign to increase recruitment of quitters commenced in January 2016 and is continuing to run. As at 10th February, confirmed quits - 824.

**Priority** • Ensure residents have access to high quality education to enable them to be lifelong learners and have fulfilling employment. • Improve the life chances of our residents, especially our vulnerable children & adults, by working to reduce inequalities and social deprivation across our communities. • Ensure the town is 'open for businesses' and that new, developing and existing enterprise is nurtured and support. • Ensure continued regeneration of the town through a culture led agenda.

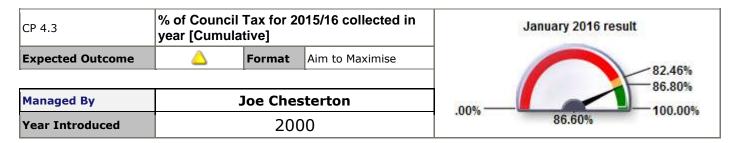
Expected Outcome: Some slippage against target 3



Date Range 1							
	Value	Target					
April 2014							
May 2014	N/A						
June 2014	8.9%	9.1%					
July 2014	N/A	9.1%					
August 2014	N/A						
September 2014	7.7%	9.1%					
October 2014	N/A						
November 2014	N/A						
December 2014	8.5%	9.7%					
January 2015	N/A	9.7%					
February 2015	N/A	9.7%					
March 2015	7.1%	10%					
April 2015	7.5%	10%					
May 2015	7.8%	10%					
June 2015	7.8%	10%					
July 2015	9.9%	10%					
August 2015	11.3%	10%					
September 2015	11.6%	10%					
October 2015	11.6%	10%					
November 2015	10.3%	10%					
December 2015	10.5%	10%					
January 2016	9.6%	10%					
February 2016							
March 2016							

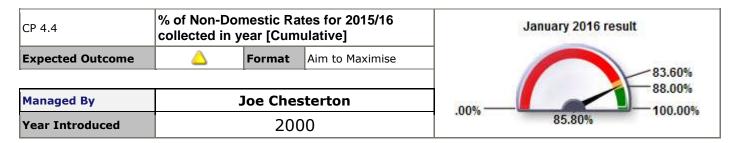


From 449 appropriate LD people, there are 43 in paid employment. The reduction from previous months is because 2 people ended their employment in early January.



	<del>-</del>		
	Date Range 1		
	Value	Target	
April 2014	10.20%	10.20%	
May 2014	18.60%	18.50%	
June 2014	27.30%	27.20%	
July 2014	35.80%	35.80%	
August 2014	44.20%	44.40%	CSF&R 010 % of Council Tax for 2015/16 collected in year [Cumulative]
September 2014	52.60%	52.60%	100.00%
October 2014	61.30%	61.40%	90.00%
November 2014	69.70%	69.80%	70,00%
December 2014	78.20%	78.40%	60.00%
January 2015	86.20%	86.80%	50.00%
February 2015	91.70%	92.40%	40.00%
March 2015	96.80%	97.00%	30.00% - 3.00%
April 2015	10.30%	10.20%	20.00% \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$
May 2015	18.70%	18.50%	10.00%
June 2015	27.40%	27.20%	OO%
July 2015	35.90%	35.80%	per track the track top
August 2015	44.30%	44.40%	Ching of Transfer and the party of the Jackson A.
September 2015	52.80%	52.60%	Months — Target (Months) — Annual Target
October 2015	61.40%	61.40%	
November 2015	69.70%	69.80%	
December 2015	78.30%	78.40%	
January 2016	86.60%	86.80%	
February 2016		92.40%	
March 2016		97.00%	

Council Tax collection is 0.2% down against the target. Collection does fluctuate and we are currently on track to reach year-end target.



	Date Range 1		1
	Value	Target	-
Amril 2014		Target	4
April 2014	10.30%	10.30%	-
May 2014	19.90%	21.90%	_
June 2014	31.20%	30.40%	_
July 2014	39.70%	38.70%	_
August 2014	46.40%	46.80%	CSF&R 011 % of Non-Domestic Rates for 2015/16 collected in year [Cumulati
September 2014	54.70%	55.00%	100.00%
October 2014	63.40%	63.40%	80.00%
November 2014	71.60%	71.60%	70.00%
December 2014	79.40%	79.70%	60.00%
January 2015	87.40%	87.90%	50.00%
February 2015	93.00%	92.90%	90.00%
March 2015	97.60%	97.50%	30,00%
April 2015	11.50%	10.30%	7 20.00% 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8
May 2015	18.70%	18.70%	10.00%   gramma
June 2015	30.50%	30.40%	.00%
July 2015	38.50%	38.70%	.00% On the state of the state
August 2015	46.30%	46.80%	- Charles of the species species and the second of the species of
September 2015	55.20%	55.10%	■ Months — Target (Months) — Annual Target
October 2015	63.50%	63.50%	1
November 2015	71.60%	71.70%	1
December 2015	78.60%	79.80%	1
January 2016	85.80%	88.00%	1
February 2016		93.00%	1
March 2016		97.60%	1

A number of ratepayers now pay over 12 instalments and a review of expected instalments to end of year indicates that the targeted amount is still achievable. A number of large refunds have also been issued in January, which is also affecting the lower collection rate. In the meantime, extra recovery runs have also been scheduled to try and increase collection before the year end.



## Revenue Budget Monitoring 2015/16

Period 10

as at 31 January 2016 Portfolio Summary

### Contents

Commentary	2
General Fund Summary Forecast	7
Portfolio	
Health and Adult Social Care Children and Learning	8 10
Leader	13
Enterprise, Tourism and Economic Development Community and Organisational Development	16 18
Public Protection, Waste and Transport	20
Housing, Planning and Regulatory Services	22
Housing Revenue Account Summary Forecast	24

#### 1. Commentary

This report outlines the budget monitoring position for the General Fund and Housing Revenue Account for 2015/16, based on the views of the Directors and their Management Teams, in light of expenditure and income to 31 January 2016.

The starting point for the budget monitoring is the original budget as agreed by Council in February 2015. Therefore, the full cost budget is being monitored, including fully allocated Management, Administrative and Technical Services (MATS) and capital financing costs. As at the end of November, all 2015-16 corporate savings had been allocated.

#### 2. Overall Budget Performance - General Fund

No variation to budget is being forecast for the Council overall as measured against the latest budget. Within this position there is a projected overspend of £157,000 in Council departmental spending. This position includes the budget pressures some services are reporting, offset by some significant one-off underspends as shown in the detail in section 3 on service variances. Without these one-off underspends, pressures would still exist in the Council base budget. In addition to the departmental position there is a £157,000 underspend in non-service areas.

### General Fund Portfolio Forecast Comparison 2015/16 at 31 January 2016 - Period 10

Portfolio	Latest	Projected	January	December
	Budget	Outturn	Forecast	Forecast
	2015/16	2015/16	Variance	Variance
	£000	£000	£000	£000
Health & Adult Social Care	41,706	42,001	295	352
Children & Learning	32,555	32,904	349	305
Leader	5,944	6,032	88	(18)
Enterprise, Tourism & Economic Development	15,546	15,433	(113)	(221)
Community & Organisational Development	2,754	2,461	(293)	(389)
Public Protection, Waste & Transport	24,922	24,817	(105)	(75)
Housing, Planning & Regulatory Services	13,021	12,957	(64)	(14)
Total Portfolio	136,448	136,605	157	(60)
Non-Service Areas	(10,354)	(10,511)	(157)	(249)
Net Expenditure / (Income)	126,094	126,094	0	(309)

Where Portfolios are forecasting an overspend by the end of the year, the relevant Director has been advised that appropriate action plans must be in place to address any projected overspend position so that a balanced budget is produced by the year end.

## 3. Service Variances - £157,000 forecast Overspend The key variances are as shown in the following table:-

Portfolio	Unfavourable £(000)	Favourable £(000)	Net £(000)
Health and Adult Social care			
Additional income from court of protection		(55)	
People with a Learning Disability - Lower than estimated		(468)	
homecare and residential care placements		, ,	
People with Mental Health Needs - Higher than estimated residential care placements, direct payment packages and supported living	927		
Physical and Sensory Impairment - Higher than estimated residential care placements.	212		
Older People - Reduced residential care packages partly offset by higher than estimated homecare and direct payment packages		(322)	
Minor Variances		1	
	1,139	(844)	295
Children & Learning	.,	(0.1.)	
External carers support contract taken back in-house		(20)	
Legal charges for children in care - high case load	130		
Children's Placements -high cost children with disabilities	180	(406)	
Children's Placements - current cohort of LAC Additional spend on qualified social workers	345	(186)	
Forecast on current fostering placements and impact of adoption	0.0	(60)	
Agency spend on Independent Reviewing Officers	100	(00)	
Staffing synergies in Early Years teams		(20)	
School Access and Development new management		(20)	
Secure Youth Remand	10	(22)	
On-going restructure of Early Help Team ahead of 16/17 savings Home to School Education Transport		(20) (90)	
Minor Variances		(50)	
Tananess	765	(416)	349
<u>Leader</u>			
Asset Management EPAM Income		(6)	
Overspend on cleaning costs and Civic Campus	65		
Overspend on water services	15		
Overtime and Agency cover for Business Support	37		
Emergency Planning Standby Pay		(4)	
Treasury Management costs		(4)	
Council Tax Court Costs raised		(54)	
Member Expenses		(20)	
Vacant hours in the Programme Office		(8)	
Reduction in Property and Regeneration contract income Minor Variances	90	(23)	
variances	207	(23) (119)	88
	207	(119)	00

Portfolio (Cont.)			
Enterprise, Tourism & Economic Development			
Leisure contract saving		(320)	
Lower than expected Arts Grants	10		
Art Gallery utilities		(50)	
Forum ICT costs and facilities management contract	50		
Allotment income		(20)	
SLA costs reduced		(10)	
Golf course income	20		
Cliff lift maintenance	10		
Museums staffing, equipment and income shortfall	55		
Library seasonal staff and income shortfall	75		
Outdoor sports income	85		
Cost of exhibitions	20		
Grounds maintenance income		(65)	
Grounds maintenance staffing & materials/maintenance costs	155		
Parks Contractor costs		(65)	
Grounds maintenance Southend contract start up costs	30		
High Street market income		(20)	
Advertising and marketing		(25)	
Pier admission and café income		(135)	
Pier repairs and maintenance	30	,	
SMAC income and instructor recruitment issues	55		
Minor Variances	2		
	597	(710)	(113)
Community Davidonment		(1.10)	(110)
Community Development Bereavement Services Income		(140)	
Staff Vacancies in Customer Service team		(60)	
	107	(00)	
Additional overtime and agency costs in Benefits team Change to the Collection Fund Accounting Treatment of	107	(76)	
		(70)	
Discretionary Relief in the Voluntary Sector		(40)	
Vacant hours in the Voluntary Sector Support Team	45	(10)	
HR Agency and Overtime costs	45	(400)	
Staff Vacancies in Information, Comms & Technology		(130)	
Staff Vacancies in Transport Management	450	(29)	(222)
	152	(445)	(293)
Public Protection, Waste & Transport			
Car parking income		(100)	
Traffic signal maintenance		(25)	
Decriminalised parking income	100		
Structural maintenance contractor costs	330		
Business support team printing and subscriptions	20		
Concessionary Fares underspend due to using calculator method		(150)	
Street works permit income		(280)	
	450	(555)	(105)
Housing, Planning & Regulatory Services			
Development control income and vacant posts		(100)	
Regulatory Services legal fees	10		
Animal Warden contractors	26		
	36	(100)	(64)
Total	3,346	(3,189)	157
	•	,	ļ.

### 4. Non Service Variances (£157,000) forecast underspend

 $\frac{\text{Financing Costs - (£536K)}}{\text{This provision is forecast to be underspent against budget at the year-end as; the}}$ principal repayment financing charges for 2015/16 are affected by the financing of the 2014/15 capital programme (£83K); no PWLB borrowing taken out (£368k); interest

receivable on the HRA's internal borrowing is expected to be higher than estimated in the budget (£145K) and a revised estimate of interest payable on the HRA cashflow of £60k.

#### Appropriations to Reserves - £379K

At year-end, there is forecast to be an appropriation of £300,000 from earmarked reserves to meet in-year expenditure from the Adults Social Care reserve and £679,000 to the Business Transformation Reserve.

#### 5. Appropriations to / from Earmarked Reserves

Net appropriations from Earmarked Reserves totalling £1,889,000 were agreed by Council when setting the 2015/16 budget in February 2015. The current outturn position allows for further in-year appropriations from/(to) reserves, totalling (£1,056,360). Total net appropriations from reserves for 2015/16 will therefore equal £832,640.

- £498,300 from the Business Transformation Reserve to enable the progression of various projects,
- £257,900 of Social Work Training grants and the Practice Learning Fund,
- £145,600 from the Adoption Reform grant reserve,
- £1,401,090 from the Public Health Grant
- (£275,350) to the Supporting People reserve
- £293,000 from the Rough Sleeper Grant reserve
- £3,500 from Committee Management reserve
- £273,600 from the Queensway reserve
- (£500,000) to the Interest Equalisation reserve
- (£400,000) to the Public Health Reserve
- (£2,235,000) to RCCO
- (£ 90,000) to Capital Reserve for Cremated Remains
- (£ 50,000) to the Repairs and Renewals Reserve (£677,360)

Planned appropriations (to)/from Earmarked Reserves which will also be carried out later in the year for specific purposes are;

- £300.000 from the Adult Social Care Reserve
- (£679,000) to the Business Transformation Reserve
- (£379,000)

### 6. Revenue Contributions to Capital Outlay (RCCO)

The original budget for 2015/16 included planned revenue contributions for capital investments, via the use of Earmarked Reserves, of £3,090,000. Due to slippage in the capital programme, this budget is now £855,000, balanced by the use of the Capital Reserve.

#### 7. Performance against Budget savings targets for 2015/16

As part of setting the Council budget for 2015/16, a schedule of Departmental and Corporate savings was approved totalling £10.5 million. These are required to achieve a balanced budget.

A monthly exercise is in place to monitor the progress of the delivery of these savings.

The latest position is that the majority of savings reported on are on track for full delivery by the year end. Where savings are not being achieved, the relevant Directors are identifying alternative measures to achieve full savings as required.

A detailed breakdown, by RAG status, of the Departmental Savings is shown below:

				Original		
				Savings	Projected	Forecast
	Red	Amber	Green	Total	Outturn	Variance
	£000	£000	£000	£000	£000	£000
Department						
Corporate Services	35	35	1,397	1,467	1,437	(30)
People	0	1,935	4,530	6,465	6,395	(70)
Place	40	830	1,698	2,568	2,523	(45)
Total	75	2,800	7,625	10,500	10,355	(145)

Although the current forecast is showing a shortfall of £145,000 against the required savings total of £10.5 million, it is currently expected that the total savings will be delivered in full as part of each Department's overall budget total by the end of the financial year either by finding alternative savings or ensuring amber and red savings are delivered in full.

#### 8. Budget Virements

In line with the new financial procedure rules approved by Council on 23<sup>rd</sup> July, all virements over £50,000 between portfolio services or between pay and non-pay budgets are to be approved by Cabinet.

Below is a table showing the virements which fall within these parameters from 1<sup>st</sup> August 2015.

	DR	CR
	£	£
Virements up to 31/07/2015	950	(950)
Virements over £50,000 in reported period	808	(808)
Virements over £50,000 in previous periods	676	(676)
Virements approved under delegated authority_	6,227	(6,227)
Total virements	8,661	(8,661)

The virements for Cabinet approval this period are for;

- £250,000 Revenue virement from Learning Disabilities to Mental Health Supported Living.
- £127,000 Revenue virement to realign Better Care Fund budgets
- £266,000 Revenue virement for ASO works previously managed by ISS now brought in house
- £100,000 Revenue virement for drainage and footways in the Repairs and Maintenance budgets
- £65,000 Revenue virement to offset some of the pressure on the footways repairs and maintenance budget

#### 9. Overall Budget Performance – Housing Revenue Account (HRA)

The HRA budget was approved by Council on 26<sup>th</sup> February 2015 and anticipated that £2,721,000 would be appropriated to earmarked reserves in 2015/16.

The closing HRA balance as at 31st March 2015 was £3,502,000.

The current forecast is projecting an overspend on capital financing charges of £58,000. This is because the interest payable on the HRA's internal borrowing is higher than estimated in the budget, partly offset by a reduced depreciation charge as a result of the revaluation of HRA dwellings. There is also a pressure of £60,000 relating to the residential security patrol services at Victoria ward, a projected higher than expected rental income of £300,000 and £160,000 fees and charges due to a lower number of void properties than estimated in the budget. It is proposed that the net underspend of £417,000 be transferred to the HRA Capital Investment Reserve, therefore leaving the main revenue reserve unchanged.

### General Fund Forecast 2015/16 at 31 January 2016 - Period 10 Portfolio Holder Summary

	Gross	Gross	Original		Latest	Expected	Forecast
Portfolio	Expend	Income	Budget	Virement	Budget	Outturn	Variance
	£000	£000	£000	£000	£000	£000	£000
Health & Adult Social Care	73,613	(33,702)	39,911	1,795	41,706	42,001	295
Children & Learning	141,833	(108,356)	33,477	(922)	32,555	32,904	349
Leader	20,753	(16,655)		1,846	5,944	6,032	88
Enterprise, Tourism & Economic							
Development	18,953	(5,009)		1,602	15,546	15,433	(113)
Community & Organisational Development	116,541	(113,928)		141	2,754	2,461	(293)
Public Protection, Waste & Transport	37,593	(12,357)	25,236	(314)	24,922	24,817	(105)
Housing, Planning & Regulatory Services	15,186	(2,222)	12,964	57	13,021	12,957	(64)
Portfolio Net Expenditure	424,472	(292,229)	132,243	4,205	136,448	136,605	157
Reversal of Depreciation	(26,976)	6,994	(19,982)	(279)	(20,261)	(20,261)	0
Levies	550	0	550	(1)	549	549	0
Financing Costs	20,050	(3,988)	16,062	(517)	15,545	15,009	(536)
Contingency	4,825	0	4,825	(1,900)	2,925	2,925	0
Pensions Upfront Funding	(4,782)	0	(4,782)	0	(4,782)	(4,782)	0
Miscellaneous Income	0	0	0	0	0	0	0
Sub Total	(6,333)	3,006	(3,327)	(2,697)	(6,024)	(6,560)	(536)
Net Operating Expenditure	418,139	(289,223)	128,916	1,508	130,424	130,045	(379)
General Grants	0	(3,973)	(3,973)	0	(3,973)	(3,973)	0
Corporate Savings	(50)	0	(50)	50	0	0	0
Revenue Contribution to Capital	3,090	0	3,090	(2,235)	855	855	0
Contribution to / (from) Earmarked	(1,889)	0	(1,889)	677	(1,212)	(833)	379
Contribution to / (from) General Reserves	0	0	0	0	0	0	0
Net Expenditure / (Income)	419,290	(293,196)	126,094	0	126,094	126,094	0

Budget to	Spend to	To Date
Date	Date	Variance
£000	£000	£000
33,451	33,339	(112)
26,999	27,453	454
655	(500)	(1,155)
13,135	12,907	(228)
2,233	2,124	(109)
18,848	19,184	336
10,773	10,651	(122)
<b>106,094</b>	<b>105,158</b>	<b>(936)</b>
(16,715)	(16,712)	(303)
424	412	(12)
11,049	10,503	(546)
3,023	0	(3,023)
0	0	0
0	483	483
(2,219)	<b>(5,314)</b>	(3,095)
103,875	99,844	(4,031)
(3,158)	(3,374)	(216)
0	0	0
2,575	0	(2,575)
(3,345)	(2,581)	764
0	0	0
99,947	93,889	(6,058)

Use of General Reserves					
Balance as at 1 April 2015	11,000		11,000	11,000	0
Use in Year	0	0	0	0	0
Balance as at 31 March 2016	11,000	0	11,000	11,000	0

### General Fund Forecast 2015/16 at 31 January 2016 - Period 10 Health and Adult Social Care Portfolio Holder - Cllr J Moyies

Service	Gross Expend £000	Gross Income £000	Original Budget £000	Virement £000	Latest Budget £000	Expected Outturn £000	Forecast Variance £000
a Adult Support Services and Management	498	(507)	(9)	45	36	36	0
b Commissioning Team	2,063	(2,062)	1	55	56	1	(55)
c Strategy & Development	1,660	(1,934)	(274)		(27)	(18)	9
d People with a Learning Disability	16,712	(1,734)	14,978	(246)	14,732	14,264	(468)
e People with Mental Health Needs	3,105	(165)	2,940	328	3,268	4,195	927
f Older People	31,999	(14,581)	17,418	831	18,249	17,927	(322)
g Other Community Services	3,226	(2,880)	346	(234)	112	112	` ó
h People with a Physical or Sensory Impairment	4,595	(552)	4,043	(8)	4,035	4,247	212
i Service Strategy & Regulation	328	(107)	221	(94)	127	119	(8)
j Drug and Alcohol Action Team	2,717	(2,548)	169	369	538	538	O´
k Young Persons Drug and Alcohol Tea	301	(263)	38	3	41	41	0
I Public Health	6,409	(6,369)	40	499	539	539	0
Total Net Budget for Portfolio	73,613	(33,702)	39,911	1,795	41,706	42,001	295

Budget to	Spend to	To Date
Date	Date	Variance
£000	£000	£000
35	43	8
36	(2)	(38)
(9)	2	11
12,282	11,831	(451)
2,714	3,681	967
13,916	13,576	(340)
1,465	1,513	48
3,427	3,698	271
89	105	16
25	17	(8)
(9)	(15)	(6)
(520)	(1,110)	(590)
33,451	33,339	

Virements	£000
Transfer from earmarked reserves	1,325
Allocation from Contingency	296
In year virements	174
	1,795

### General Fund Forecast 2015/16 at 31 January 2016 - Period 10 Health and Adult Social Care Portfolio Holder - Cllr J Moyies

	Forecast Outturn Variance	Year to Date Variance
a.		
b.	Underspend mainly due to additional court of protection income.	
C.		
d.	Forecast underspend because of lower than estimated residential care placements and direct payments.	Forecast underspend because of lower than estimated residential care placements and direct payments.
e.	Overspending because of higher than estimated residential care placements, direct payments and supported living.	Overspending because of higher than estimated residential care placements, direct payments and supported living
f.	Reduced residential care placements offset by higher homecare and direct payment packages. Because of the volatility of this budget, the forecast variance may suddenly change over the year.	Reduced residential care placements offset by higher homecare and direct payment packages.
g.		
h.	Higher than estimated residential care placements and supported living.	Higher than estimated residential care placements and supported living.
i.		
j.		
k.		
I.		

### General Fund Forecast 2015/16 at 31 January 2016 - Period 10 Children and Learning Portfolio Holder - Cllr A P Jones

	Service	Gross Expend £000	Gross Income £000	Original Budget £000	Virement £000	Latest Budget £000	Expected Outturn £000	Forecast Variance £000
a b c d e f g	Childrens Commissioning Children with Special Needs Early Years Development and Child Care Partnership Children Fieldwork Services Children Fostering and Adoption Youth Service Age 14 to 19 Learning and	1,093 2,171 11,089 4,887 7,182 1,813	(558) (777) (9,623) 0 (208) (390)	535 1,394 1,466 4,887 6,974 1,423	(178) 197 97 (469) (312) (184)	357 1,591 1,563 4,418 6,662 1,239	337 1,901 1,543 4,763 6,602 1,219	(20) 310 (20) 345 (60) (20)
h i j k l m n	Development Other Education Schools Retained Budgets Private Voluntary Independent Schools Delegated Budgets Children Specialist Commissioning	577 0 4,465 71,093 1,201 219 32,969 3,074	(524) 0 (160) (71,093) (59) (216) (23,616)	53 0 4,305 0 1,142 3	114 0 0 0 (100) 112 (173)	167 0 4,305 0 1,042 115 9,180	167 0 4,119 0 1,142 115 9,070	0 0 (186) 0 100 0 (110)
	Total Net Budget for Portfolio	141,833	(108,356)	33,477	(922)	32,555	32,904	349

Budget to	Spend to	To Date	
Date	Date	Variance	
£000	£000	£000	
321	325	4	
1,318	1,554	236	
1,367	1,428	61	
3,684	3,886	202	
5,552	5,492	(60)	
975	957	(18)	
0	1	1	
477	444	(00)	
177	141	(36)	
0	0	(107)	
3,588	3,481	(107)	
(1) 868	(20) 951	(19) 83	
92	174	82	
7,467	7,485	18	
7,407	7,405	10	
1,591	1,598	7	
1,001	1,000	,	
26,999	27,453	454	
	,		

Virements	£000
Transfer from earmarked reserves	374
Allocation from Contingency	97
In year virements	(1,393)
4	(922)

11

### General Fund Forecast 2015/16 at 31 January 2016 - Period 10 Children and Learning Portfolio Holder - Cllr A P Jones

	Forecast Outturn Variance	Year to Date Variance
a.	Probable underspend on the School Admissions service with changing management arrangements.	
b.	Current cohort includes 3 high cost LDD placements, Direct Payments also overspent. Total £180K overspent. £130K overspend due to costs of legal representation in child protection cases	
C.	Some underspend on staffing due to synergies with 'A Better Start' project will offset the pressure in 2015/16	Children's Centre savings not yet enacted, plans are progressing, but this leaves a Cost pressure of £100K which will be contained by drawing down on reserves earmarked for this purpose.
d.	Overspend due to cost of Social Workers in frontline child protection roles in Care Management and First Contact teams.	
e.	Forecast for current cohort of fostering places. Position has reverted to a small underspend with adoption referral income exceeding the budget set. However fostering demand remains high as there has been a net increase of 46 fostering placements from September to December (this includes a number of sibling groups). New internal foster carers have been recruited as part of a longer term strategy to reduce external placements.	
f.	Cessation of external carers support contract with duties taken in-house; early impact of saving for next financial year.	
g.		
h.		
i.		
j.	Current cohort of PVI placements is forecast to underspend but this budget remains volatile and susceptible to sudden changes in demand from high cost placements such as secure accommodation placements.	
k.		
I.	Agency spending on Independent Reviewing Officers.	
m.	•	
n.	Home to School Transport forecast indicates an underspend in line with last year following a review of procedures and contracts.	

On-going restructure of the Child and Family Early Intervention Service should result in savings targets for 2015/16 being surpassed - £20k under.

 5 Young people currently in remand so costs are likely to exceed the grant and reserves available by. £50k. Vacant post in the Youth Offending Service offsets this overspend.

### General Fund Forecast 2015/16 at 31 January 2016 - Period 10 Leader

### Portfolio Holder - Cllr R Woodley

		Gross	Gross	Original		Latest	Expected	Forecast	Budget to	Spend to	To Date
	Service	Expend £000	Income £000	Budget £000	Virement £000	Budget £000	Outturn £000	Variance £000	Date £000	Date £000	Variance £000
а	Accounts Payable	194	(154)	40	(39)	1	1	0	5	(7)	(12)
b	Accounts Receivable	274	(282)	(8)	`11 <sup>′</sup>	3	(4)	(7)	4	(8)	
С	Accountancy	2,616	(2,834)		222	4	4	0	9	(70)	
d	Asset Management	429	(428)	` 1 <sup>°</sup>	(15)	(14)	(20)	(6)	(11)	(24)	
е	Internal Audit & Corporate Fraud	855	(907)	(52)	52	O O	O O	Ô	2	1	(1)
f	Buildings Management	2,843	(2,873)	(30)	(72)	(102)	(22)	80	74	99	25
g	Administration & Support	549	(550)	(1)	2	` 1	` 1 <sup>°</sup>	0	(1)	(39)	(38)
h	Community Centres and Club 60	63	(1)	62	(10)	52	52	0	46	48	2
i	Corporate and Industrial Estates	921	(2,350)	(1,429)	O	(1,429)	(1,429)	0	(1,516)	(1,757)	(241)
j	Corporate and Non Distributable Costs	3,354	(172)	3,182	1,609	4,791	4,787	(4)	(579)	(1,057)	(478)
k	Corporate Subscriptions	73	) O	73	5	78	78	Ô	66	66	Ò
I	Council Tax Admin	1,413	(471)	942	6	948	894	(54)	835	610	(225)
m	Emergency Planning	102	` o´	102	2	104	100	(4)	87	83	(4)
n	Democratic Services Support	458	0	458	(27)	431	417	(14)	362	333	(29)
0	Media And Communication	0	0	0	` o´	0	0	` o´	0	0	` o´
р	Member Expenses	732	0	732	0	732	718	(14)	611	602	(9)
q	Department of Corporate Services	1,053	(1,053)	0	8	8	45	`37 <sup>′</sup>	17	53	36
r	Elections and Electoral Registration	394	0	394	55	449	457	8	382	391	9
s	Strategy & Performance	895	(966)	(71)	72	1	1	0	(4)	(24)	(20)
t	Programme Office	340	(341)	`(1)	7	6	(7)	(13)	5	(11)	
u	Information and Governance	0	` o´	`o´	0	0	`o´	` o´	0	) o	o o
٧	Insurance	195	(241)	(46)	(8)	(54)	(54)	0	77	74	(3)
w	Local Land Charges	255	(319)		26	(38)	(38)	0	(22)	(13)	
х	Legal Services	1,105	(1,131)		28	` 2 <sup>^</sup>	` 2	0	4	` 8	4
у	Non Domestic Rates Collection	360	(302)	`58 <sup>°</sup>	13	71	60	(11)	59	26	(33)
z	Payroll	0	` o´	0	0	0	0	` o´	0	(6)	`(6)
aa	Corporate Procurement	705	(705)	0	(2)	(2)	(2)	0	3	(33)	
ab	Property Management & Maintenance	575	(575)	0	(99)	(9 <sup>9</sup> )		90	140	155	15
	Total Net Budget for Portfolio	20,753	(16,655)	4,098	1,846	5,944	6,032	88	655	(500)	(1,155)

### General Fund Forecast 2015/16 at 31 January 2016 - Period 10 Leader Portfolio Holder - Cllr R Woodley

Virements	£000
Transfer from earmarked reserves Allocation from Contingency In year virements	327 116 1.403
	1,846

	Forecast Outturn Variance	Year to Date Variance
a.		Staff Vacancies
b.	Minor underspends across supplies and services budgets	
C.		Underspend due to staff vacancies
d.	Excess income for EPAM system	
e.		
f.	Insufficient budget for cleaning, following the Civic Centre refurbishment is causing a pressure which is being partially offset by staffing vacancies	An overspend on cleaning costs is being offset by underspends on employee and furniture costs
g.		Vacancies and vacant hours
h.		
i.		Underspend on the Repairs and Maintenance and Refuse Collection budgets for Op/Non-op Properties. Higher income received to date than profiled in the budget
j.	Treasury Management Fees	Current underspend on Salary costs, Corporate Initiatives, Pension Backfunding, and Treasury Management costs. Due to the ad-hoc and high value nature of expenditure for Corporate Initiatives and Pension Backfunding, it is not possible to accurately profile the budget
k.		
I.	More court costs relating to Council Tax have been raised to date than anticipated in the budget	More court costs relating to Council Tax have been raised than anticipated although this is likely to result in a high provision for Bad Debt at the end of the year

	Forecast Outturn Variance	Year to Date Variance
m.	Saving on employee's budget due only one person claiming stand by payment	
n.	Expected underspend on the Members' scrutiny and conference budgets	
0.		
p.	Members are underspending on conference and catering budgets	
q.	Agency costs and overtime due to P.A. support. Costs associated with the staff induction video and advertising audit	
r.	Individual Electoral Registration is creating a pressure on the printing budget	
S.		A current underspend on employee budget in the PEC team is being partially offset by Agency costs. There is a general underspend across the service
t.	Underspend on employee costs due to vacant hours and reduced printing costs	
u.		
V.		
W.		
Χ.		
y.	Underspends expected against Supplies and Services	
Z.		
aa.		
ab.	Income shortfall due to termination of a contract with Seevic.	

### General Fund Forecast 2015/16 at 31 January 2016 - Period 10 Enterprise, Tourism & Economic Development Portfolio Holder - Cllr G Longley

	Gross	Gross	Original		Latest	Expected	Forecast
Service	Expend	Income	Budget	Virement	Budget	Outturn	Variance
	£000	£000	£000	£000	£000	£000	£000
a Arts Development	516	(205)	311	17	328	328	0
b Amenity Services Organisation	3,005	(2,389)	616	1,888	2,504	2,624	120
c Economic Development	483	(112)	371	232	603	603	0
d Culture Management	135	(6)	129	(38)	91	91	0
e Library Service	3,509	(387)	3,122	203	3,325	3,450	125
f Museums And Art Gallery	1,168	(92)	1,076	216	1,292	1,327	35
g Parks And Amenities Management	4,458	(663)	3,795	(1,049)	2,746	2,766	20
h Climate Change	218	O O	218	78	296	296	0
i Resort Services Pier and Foreshore	3,130	(947)	2,183	117	2,300	2,250	(50)
and Southend Marine Activity Centre		, ,					
j Sports Development	277	(134)	143	25	168	168	0
k Sport and Leisure Facilities	836	) O	836	(66)	770	450	(320)
I Southend Theatres	582	(16)	566	(13)	553	553	l o
m Support to Mayor	211	` o´	211	` 5 <sup>°</sup>	216	218	2
n Town Centre	124	(48)	76	22	98	78	(20)
o Tourism	301	(10)	291	(35)	256	231	(25)
	- 7 -	( /		(20)			(,
Total Net Budget for Portfolio	18,953	(5,009)	13,944	1,602	15,546	15,433	(113)

Budget to Date £000	Spend to Date £000	To Date Variance £000
245	202	F-7
245	302	57
2,178	2,412	234
531	230	(301)
77	84	7
2,868	3,064	196
1,092	1,112	20
2,188	2,166	(22)
258	269	11
1,929	1,889	(40)
137	141	4
642	349	(293)
507	492	(15)
184	176	(8)
85	53	(32)
214	168	(46)
13,135	12,907	(228)

Virements	£000
Transfer from earmarked reserves	32
Allocation from Contingency	126
In year virements	1,444
	1,602

# General Fund Forecast 2015/16 at 31 January 2016 - Period 10 Enterprise, Tourism & Economic Development Portfolio Holder - Cllr G Longley

	Forecast Outturn Variance	Year to date Variance
a.		Full year exhibition budget spent.
b.	New Southend contract start-up costs. High supplies and services costs and machinery hire costs.	Bulk expenditure/orders in advance of need.
C.	·	Grant funding received in advance of spend.
d.		
e.	ICT costs previously charged to capital. Income shortfall across most libraries. Facilities management costs to be reviewed.	ICT costs previously charged to capital. Income shortfall across most libraries. Facilities management costs to be reviewed.
f.	Peak relief staff costs and expenditure on exhibitions.	Peak relief staff costs and expenditure on exhibitions.
g.	Income from outdoor sports low, partially offset by allotment income exceeding target.	Year to date underspend on contract work.
h.		
i.	Pier entrance and train fees achieving above target.	Pier entrance and train fees achieving above target.
j.		
k.	Saving achieved from the new leisure management contract.	Saving achieved from the new leisure management contract.
I.		
m.		
n.	Income generated by the Town Centre market.	Income generated by the Town Centre market.
0.	Full Tourism budget not committed for the year.	Full Tourism budget not committed for the year.

# General Fund Forecast 2015/16 at 31 January 2016 - Period 10 Community & Organisational Development Portfolio Holder - Cllr I Gilbert

	Gross	Gross	Original		Latest	Expected	Forecast
Service	Expend	Income	Budget	Virement	Budget	Outturn	Variance
	£000	£000	£000	£000	£000	£000	£000
a Closed Circuit Television	403	(18)	385	94	479	479	0
b Cemeteries and Crematorium	1,437	(2,044)	(607)	(88)	(695)	(835)	(140)
c Community Safety	356	(41)	315	(102)	213	213	0
d Customer Services Centre	1,922	(1,968)	(46)	138	92	32	(60)
e Council Tax Benefit	0	0	0	0	0	0	0
f Dial A Ride	103	(17)	86	7	93	93	0
Housing Benefit and Council Tax	2,830	(1,285)	1,545	(407)	1,138	1,245	107
g Benefit Admin							
h Rent Benefit Payments	98,947	(99,050)	(103)	300	197	197	0
i Partnership Team	327	O O	327	7	334	334	0
j Registration of Births Deaths and Marria	470	(323)	147	(19)	128	128	0
k Support To Voluntary Sector	913	` ó	913	(43)	870	784	(86)
I Human Resources	1,936	(1,946)	(10)	(37)	(47)	(2)	`45 <sup>°</sup>
m Information Comms & Technology	5,064	(5,450)	(386)	351	(35)	(165)	(130)
n People & Organisational Development	449	(455)	(6)	8	2	2	0
o Transport Management	209	(209)	0	1	1	(28)	(29)
p Tickfield Training Centre	366	(349)	17	(20)	(3)	(3)	0
q Vehicle Fleet	809	(773)	36	(49)	(13)	(13)	0
Total Net Budget for Portfolio	116,541	(113,928)	2,613	141	2,754	2,461	(293)

Budget to	Spend to	To Date		
Date	Date	Variance		
£000	£000	£000		
393	401	8		
(487)	(729)	(242)		
171	155	(16)		
80	(40)	(120)		
0	(41)	(41)		
77	76	(1)		
943	1,009	66		
165	641	476		
278	245	(33)		
107	94	(13)		
661	639	(22)		
(116)	(73)	43		
(35)	(191)	(156)		
2	(22)	(24)		
	(28)	(29)		
4	1	(3)		
(11)	(13)	(2)		
2,233	2,124	(109)		

£000
324
153
(336)
141

# General Fund Forecast 2015/16 at 31 January 2016 - Period 10 Community & Organisational Development Portfolio Holder - Cllr I Gilbert

	Forecast Outturn Variance	Year to Date Variance
a.		
b.	Income for burials and cremations is expected to exceed budget	
C.		
d.	In year vacancies	The underspend due to staff vacancies is likely to be partially offset by additional costs at year-end
e.		Overpayments repaid relating to prior years
f.		
g.	Pressure on employees' budget due to overtime and agency costs. ICT maintenance support costs are higher than budget.	The year to date overspend on Benefits Administration is being partially offset by an underspend on the Social Fund and Community Hub. This is a result of budget profiling
h.		Period 10 Monitored position
i.		The supplies and services budget is not currently being spent in line with the profiling
j.		Lower demand in the winter period will reduce the underspend by year-end
k.	There is an expected underspend in the Voluntary Sector premises costs due to a change in the accounting treatment of business rates. Additionally there should be a saving on employee budgets due to a member of staff now working part-time	Due to profiling, the underspend in business rates is not reflected in the year to date variance
I.	An on-going pressure due to agency staff and overtime costs is being partially offset by an underspend on salaries	
m.	Vacancies and internet costs	
n.		Work is being undertaken to understand the nature of the underspend
0.	Staff vacancies	
p.		
q.		

# General Fund Forecast 2015/16 at 31 January 2016 - Period 10 Public Protection, Waste & Transport Portfolio Holder - Cllr M Terry

	Service	Gross Expend	Gross Income	Original Budget	Virement	Latest Budget	Expected Outturn	Forecast Variance	Budget to Date	Spend to Date	To Date Variance
		£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
a b c d	Bridges and Structural Engineering Concessionary Fares Decriminalised Parking Enterprise Tourism and Environment Central Pool	392 3,489 1,965 1,858	0 0 (1,601) (1,925)	392 3,489 364 (67)	18 7 14 70	410 3,496 378 3	410 3,346 478 23	0 (150) 100 20	341 2,915 282 8	311 2,748 407 47	(30) (167) 125 39
e f g	Flood and Sea Defence Highways Maintenance Car Parking Management	874 10,296 1,437	(63) (2,232) (5,647)	811 8,064 (4,210)	(243) (366) 1	568 7,698 (4,209)	568 7,748 (4,309)	, _ ′	337 6,408 (3,693		(5) 253 (125)
h i j	Public Conveniences Road Safety and School Crossing	389 661 365	(61) 0 (60)	328 661 305	18 60 32	346 721 337	346 721 337	0 0 0	290 622 272	291 612 251	1 (10) (21)
k I	Regional And Local Town Plan Traffic and Parking Management Waste Collection	1,669 786	(752) (5)	917 781	34 (165) 65	951 616	926 616	(25) 0	857 516	772 471	(85) (45)
n n o	Waste Collection Waste Disposal Environmental Care	3,860 4,019 652	0 0 (4)	3,860 4,019 648	105 (23)	3,925 4,124 625	3,925 4,124 625	0	3,124 3,428 518	4,363 2,749 462	1,239 (679) (56)
p q	Civic Amenity Sites Waste Management Cleansing	654 2,034 2,193	0	654 2,034 2,186	(5) 32 32	649 2,066 2,218	649 2,066 2,218	0 0 0	533 258 1,832	449 401 1,675	(84) 143
	Total Net Budget for Portfolio	37,593	(7) (12,357)	25,236	(314)	24,922	24,817	(1 <b>05</b> )	18,848	19,184	(157) <b>336</b>

Virements	£000£
Transfer from earmarked reserves	50
Allocation from Contingency	271
In year virements	(635)
	(314)

# General Fund Forecast 2015/16 at 31 January 2016 - Period 10 Public Protection, Waste & Transport Portfolio Holder - Cllr M Terry

	Forecast Outturn Variance	Year to Date Variance
a.		
b.	Estimated invoices for Concessionary Fares using the new calculator method have been received for the full year. Allowing for adjustments an underspend is probable.	Estimated invoices are at 95% of expected usage.
C.	Estimated year-end provisions in relation to decriminalised parking are expected to exceed the budgetary provision.	Estimated year-end provisions in relation to decriminalised parking are expected to exceed the budgetary provision.
d.	Costs of printing and memberships.	Costs of printing and memberships.
e.		
f.	Structural maintenance costs are exceeding the budgetary provision. This is being largely offset by additional income from Streetwork permits.	Highest expenditure incurred during the earlier months of the year.
g.	Income from car parking above budgeted level .	Income from car parking above budgeted level.
h.		
i.		
j.		
k.	Underspend on Traffic Signal Maintenance.	Underspend on Traffic Signal Maintenance.
I.		
m.		Smoothing of full contract saving to be met by the waste reserve this year.
n.		Penalty costs received from contractor due to not achieving contracted recycling rates.
0.		
p.		
q.		
r.		

# General Fund Forecast 2015/16 at 31 January 2016 - Period 10 Housing, Planning & Regulatory Services Portfolio Holder - Cllr D Norman

		Gross	Gross	Original		Latest	Expected	Forecast	Budget to	Spend to	To Date
	Service	Expend	Income	Budget	Virement	Budget	Outturn	Variance	Date	Date	Variance
		£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
а	Building Control	593	(389)	204	92	296	296	0	236	238	2
b	Development Control	1,022	(509)	513	(218)	295	195	(100)	263	167	(96)
С	Regulatory Business	661	(11)	650	(86)	564	574	10	614	631	17
d	Regulatory Licensing	632	(474)	158	(164)	(6)	20	26	45	110	65
е	Regulatory Management	239	0	239	283	522	522	0	68	4	(64)
f	Regulatory Protection	335	(62)	273	(92)	181	181	0	205	199	(6)
g	Strategic Planning	398	0	398	14	412	412	0	378	381	3
h	Strategy & Planning for Housing	218	0	218	(218)	0	0	0	0	13	13
i	Private Sector Housing	5,866	(338)	5,528	135	5,663	5,663	0	4,718	4,722	4
j	Housing Needs & Homelessness	1,449	(439)	1,010	230	1,240	1,240	0	1,035	1,087	52
k	Supporting People	3,773	0	3,773	(193)	3,580	3,580	0	2,983	2,942	(41)
I	Queensway Regeneration Project	0	0	0	274	274	274	0	228	157	(71)
	Total Net Budget for Portfolio	15,186	(2,222)	12,964	57	13,021	12,957	(64)	10,773	10,651	(122)

Virements	£000
Transfer from/(to) earmarked reserves	129
Allocation from Contingency	0
In year virements	(72)
	57

	Forecast Outturn Variance	Year to date Variance
a.		
b.	Income generated by Development Control is higher than expected. Vacant posts for the first ¾ of the year have generated a one-off underspend.	Income generated and vacant posts within Development Control.
C.	Legal costs re National Trading Standards case.	
d.	Saving not achieved regarding contractor costs.	
e.		
f.		
g.		
h.		
i.		
j.		
k.		
I.		

# Housing Revenue Account Forecast 2015/16 at 31 January 2016 - Period 10 Corporate Director - Simon Leftley

		Original		Latest	Expected	Forecast
	Description	Budget	Virement	Budget	Outturn	Variance
		£000	£000	£000	£000	£000
а	Employees	279	0	279	279	0
b	Premises (Excluding Repairs)	673	0	673	733	60
С	Repairs	5,236	0	5,236	5,236	0
d	Supplies & Services	66	0	66	66	0
е	Management Fee	9,264	0	9,264	9,264	0
f	MATS	956	0	956	956	0
g	Provision for Bad Debts	361	0	361	361	0
h	Capital Financing Charges	13,770	(3,053)	10,717	10,775	58
	Expenditure	30,605	(3,053)	27,552	27,670	118
i	Fees & Charges	(3,789)	0	(3,789)	(3,949)	(160)
j	Rents	(26,877)	0	(26,877)	(27,177)	(300)
k	Other	(227)	0	(227)	(242)	(15)
I	Interest	(90)	0	(90)	(150)	(60)
m	Recharges	(530)	0	(530)	(530)	0
	Income	(31,513)	0	(31,513)	(32,048)	(535)
n	Appropriation to Earmarked reserves	2,721	1,240	3,961	4,378	417
0	Statutory Mitigation on Capital Financing	(1,813)	1,813	0	0	0
	Net Expenditure / (Income)	0	0	0	0	0
	Use of Reserves					
	Balance as at 1 April 2014	3,502	0	3,502	3,502	0
	Use in Year	(0)	0	(0)	(0)	0
	Balance as at 31 March 2015	3,502	0	3,502	3,502	0

Budget to Date £000	Spend to Date £000	To Date Variance £000
279 673 4,430 55 7,839 797 0 8,907	284 707 4,430 37 7,839 797 0 8,935	5 34 0 (18) 0 0 0 28
22,980	23,029	49
(3,157) (22,431) (227) (75) (442) <b>(26,332)</b> 0 0	(3,424) (23,048) (242) (125) (341) <b>(27,180)</b> 0	(267) (467) (15) (50) 101 <b>(698)</b> 0
(3,352)	(4,151)	(649)

# Housing Revenue Account Forecast 2015/16 at 31 January 2016 - Period 10

**Corporate Director - Simon Leftley** 

	Forecast Outturn Variance	Year to Date Variance
a.		
b.	Overspend due to the cost of patrol services on Victoria Ward partly offset by an underspend on void sheltered properties council tax bills.	Overspend due to the cost of patrol services on Victoria Ward partly offset by an underspend on void sheltered properties council tax bills.
C.		
d.		
e.		
f.		
g.		
h.	Interest payable on the HRA's internal borrowing is higher than estimated in the budget, slightly reduced by an underspend on depreciation charges due to the revaluation of HRA dwellings.	Interest payable on the HRA's internal borrowing is higher than estimated in the budget, slightly reduced by an underspend on depreciation charges due to the revaluation of HRA dwellings.
i.	Higher than estimated service charges income because of a lower number of void properties than estimated in the budget.	Higher than estimated service charges income because of a lower number of void properties than estimated in the budget.
j.	Higher than estimated rental income because of a lower number of void properties than estimated in the budget. There is also a higher rental income because of all new and transferring tenancies are being let at formula rent.	Higher than estimated rental income because of a lower number of void properties than estimated in the budget. There is also a higher rental income because of all new and transferring tenancies are being let at formula rent.
k.		
l.	Interest received on the HRA's cash flow is higher than estimated in the budget.	
m.		
n.		

Blank Page



# Capital Programme Budget Monitoring 2015/16

Period 10

as at 31<sup>st</sup> January 2016 Departmental Summary

# Capital Programme Monitoring Report - January 2016

# 1. Overall Budget Performance

The revised Capital budget for the 2015/16 financial year is £39.137million which includes all changes agreed at February Cabinet. Actual capital spend at 31<sup>st</sup> January is £27.859million representing approximately 71% of the revised budget. This is shown in Appendix 1. (Outstanding creditors totalling £0.634million have been removed from this figure).

The expenditure to date has been projected to year end and the outturn position is forecast to reflect the Project Manager's realistic expectation. This is broken down by Department as follows:

Department	Revised Budget 2015/16 £'000	Actual 2015/16 £'000	Expected outturn 2015/16 £'000	Latest Expected Variance to Revised Budget 2015/16 £'000
Corporate Services	4,858	2,389	4,708	(150)
People	10,633	8,729	10,633	-
Place	15,801	11,552	15,940	139
Housing Revenue Account (HRA)	7,845	5,189	7,845	-
Total	39,137	27,859	39,126	(11)

The capital programme is expected to be financed as follows:

	Externa			
Department	Council Budget £'000	Grant Budget £'000	Developer & Other Contributions £'000	Total Budget £'000
Corporate Services	4,791	67	-	4,858
People	268	10,365	-	10,633
Place	8,203	7,008	590	15,801
Housing Revenue Account (HRA)	7,767	-	78	7,845
Total	21,029	17,440	668	39,137

The funding mix for the total programme could change depending on how much grant and external contributions are received by the Council by the end of the year.

The grants and external contributions position to 31st January is as follows:

Department	Grant Other ex Budget Contributions fu		Total external funding budget	External funding received	External funding outstanding
	£'000	£'000	£'000	£'000	£'000
Corporate Services	67	-	67	67	1
People	10,365	-	10,365	10,360	5
Place	7,008	590	7,598	6,520	1,078
Housing Revenue Account (HRA)	-	78	78	78	-
Total	17,440	668	18,108	17,025	1,083

# 2. Department Budget Performance

# **Department for Corporate Services**

The revised capital budget for the Department for Corporate Services is £4.858miillion. The budget is distributed across various scheme areas as follows

Department for Corporate Services	Revised Budget 2015/16 £'000	Actual 2015/16 £'000	Expected outturn 2015/16 £'000	Latest Forecast Variance to Year End 2015/16 £'000
Accommodation Strategy - Main	189	212	214	25
Accommodation strategy - CCTV	1	1	1	-
Queensway	200	-	25	(175)
Tickfield	84	79	84	-
Asset Management (Property)	1,436	1,053	1,436	-
Cemeteries & Crematorium	151	76	151	-
ICT Programme	2,714	968	2,714	-
Subtotal	4,775	2,389	4,625	
Priority Works (see table)	83	-	83	-
Total	4,858	2,389	4,708	(150)

Priority Works	£'000
Budget available	1,000
Less budget allocated to agreed	(917)
schemes	
Remaining budget	83

Actual spend at 31<sup>st</sup> January stands at £2.389million. This represents 49% of the total available budget.

# **Accommodation Strategy - Main**

All works to the toilets and first aid room have now been completed.

Some additional costs have occurred with the Civic 2 refurbishment resulting in an overspend of £25k which will be funded from a revenue contribution from Corporate Services.

### Queensway

The Ground Penetrating Radar scheme is focused on determining the location of gas pipes, electricity cables and drainage around the Queensway site. The radar is able to give accurate location information within 100mm. The carriageway works are taking place during February and will cost £25k. The remaining footway works are more labour intensive and will not take place until 2016/17. The remaining budget of £175k will be included as an adjustment to the approved capital programme in the report to June Cabinet.

### **Tickfield**

All building works have now been completed at Tickfield.

### **Asset Management (Property)**

The Focus House scheme is progressing on time and budget with only the car park laying out works to be completed.

The Pier North End Roof repairs scheme is anticipated to complete before year end with access now arranged for the remaining internal works.

The toilet refurbishment at Thorpe Hall is progressing with the demolition almost complete and internal works to follow.

### **Cemeteries and Crematorium**

The Essential Crematorium Equipment budget has been allocated for a replacement fire alarm system in the Crematorium. The contractors are currently on site with completion expected before year end.

The project to acquire land for the new burial ground is currently on hold however the contingency plan to develop a small plot of existing land identified in Sutton Road Cemetery is being progressed. Most of the overgrowth has now been cleared on site and although there has been a slight delay due to the weather, the scheme remains on target.

### **ICT**

Phase two of the Citizen Account scheme went live on 3<sup>rd</sup> February.

The Digital Strategy Programme Board agreed the Early Years and Transport modules for the Capita One developments in December. The Transport module is now complete with the Early Years module currently in progress.

The Hybrid Cloud Data Centre tender has been published on Contracts Finder as part of the ICT Core Infrastructure scheme. The closing date for the tender was at the end of January and they are currently in the process of being evaluated.

### **Priority Works**

The Priority works provision budget currently has £83k remaining unallocated.

### **Summary**

A carry forward request of £175k for the Queensway Ground Penetrating Radar scheme will be included in the report to June Cabinet.

An over-spend of £25k is reported on the Accommodation Strategy scheme and this will be funded from a revenue contribution from Corporate Services.

# **Department for People**

The revised Department for People budget totals £10.633million.

Department for People	Revised Budget 2015/16 £'000	Actual 2015/16	Expected outturn 2015/16	Latest Expected Variance to Year End 2015/16 £'000
Adult Social Care	268	222	268	-
General Fund Housing	1,207	1,045	1,207	-
Children & Learning Other	41	20	41	-
Condition Schemes	1,233	980	1,233	-
Devolved Formula Capital	310	310	310	_
Primary School Places	7,574	6,152	7,574	-
Total	10,633	8,729	10,633	-

Actual spend at 31<sup>st</sup> January stands at £8.729million. This represents 82% of the total available budget.

### **Adult Social Care**

The Adult Social Care budget consists of the Community Capacity grant which includes £172k for the Care Act capital scheme. Part of the Community Capacity grant will be spent on major adaptions that will enable vulnerable individuals to remain in their own homes and to assist in avoiding delayed discharges from hospital.

The Dementia Friendly Environments budget has been allocated to enhance Delaware House and the dementia garden. These works are progressing well and will continue into 2016/17.

# **General Fund Housing**

The Private Sector Renewal scheme is in place to ensure that the private sector stock is kept in a good condition. 15 new cases are currently on hold pending review and they are expected to restart in 2016/17.

The Empty Dwellings Management scheme is currently concentrating on bringing more empty homes back into use. Several empty homes projects are on-going however it is likely that they will not complete until 2016/17.

The Private Sector Housing Works in Default scheme has further works in the pipeline before the end of the financial year worth approximately £2k.

# **Children & Learning Other Schemes**

Retentions of £57k are being held for Kingsdown Special School roof works and will be paid once outstanding snagging and defects works are completed and fully signed off. This figure is included in the creditors shown above. The Hinguar Primary School project is now signed off and a final retention of £6k will be paid before the end of the financial year.

### **Condition Schemes**

A budget of £1.233m has been allocated to address larger conditions in schools where the cost is over the schools capabilities to fund. Most of these works are either complete or in the final stages. Retentions of £28k are being held for works completed in 2014/15 at eight primary schools. This figure is included in the creditors shown above.

# **Devolved Formula Capital**

This is an annual devolution of dedicated capital grant to all maintained schools. The grant for 2015/16 is £310k.

### **Primary School Places**

Capital expansions, both permanent and temporary are on-going to supply primary places to meet significant increased demands. In 2015/16, spend of £7.574m is programmed. This covers large, multi-year projects at St Helen's Catholic Primary, Sacred Heart Catholic Primary, Hamstel Infant and Juniors, The Federation of Greenways Schools and St Mary's Prittlewell C of E Primary. Works at Darlinghurst Primary School and Porters Grange Primary Schools have now been completed.

A further £52k is also being held as retention payments against works completed in 2014/15 on smaller expansion projects. This figure in included in the creditors shown above.

# **Department for Place**

The revised capital budget for the Department for Place is £15.801million. This includes all changes approved at February Cabinet. The budget is distributed across various scheme areas as follows:

Department for Place	Revised Budget 2015/16 £'000	Actual 2015/16 £'000	Expected outturn 2015/16 £'000	Latest Expected Variance to Year End 2015/16 £'000
Culture	2,908	2,619	2,908	-
Enterprise, Tourism & Regeneration	625	422	625	-
Coastal Defence & Foreshore	1,713	1,559	1,875	162
Highways and Infrastructure	2,904	1,820	2,904	-
Parking Management	400	327	400	-
Section 38 & 106 Agreements	225	170	225	-
Local Transport Plan	2,597	1,954	2,435	(162)
Local Growth Fund	1,885	749	1,885	-
Transport	454	449	454	-
Waste	597	627	736	139
Energy Saving Projects	1,493	856	1,493	_
Total	15,801	11,552	15,940	139

Actual spend at 31<sup>st</sup> January stands at £11.552million. This represents 73% of the total available budget.

### Culture

The drainage works are now complete at Chalkwell Park Tennis Courts and the resurfacing works are scheduled to be completed as soon as the weather permits.

External works above the Maritime Room at the Cliffs Pavilion are on-going with a scheduled completion date of March 2016 but this is dependent on the weather conditions as some of the works are external. A specification for tender for the under-croft piping replacement is currently with Property Services for specification. As the works will impact on the heating in the auditorium, some of the works will not be completed until 2016/17.

Various works are taking place at the Palace Theatre with the installation of the fire exit currently out to tender. These works are unlikely to commence until the new financial year due to the complexity of gaining planning consent for a historic listed building. Planning and listed building consent is also required for the replacement of the windows which is currently causing some delays to the project.

Delays are currently occurring on the refurbishment of the war memorials within the Borough due to the availability of specialist contractors. There is currently great demand for this kind of work given the focus on the 100 year commemorative anniversary.

# **Enterprise, Tourism & Regeneration**

The Regeneration projects include all the work currently taking place on Southend Pier and the City Deal Incubation Centre as well as the Coastal Communities Fund.

A scheme for additional offices in the Hive as part of the City Deal Incubation Centre scheme has been drawn up and is awaiting approval.

A sub-structural works contractor has now been appointed for the structural repairs on Southend Pier. Orders have been placed although works are not expected to complete until September.

The concrete works on the Prince George Extension works on the Pier have come in over tender which has caused some delays to the project. Some localised repairs are being carried out.

### **Coastal Defence and Foreshore**

Works for the Cliff Stabilisation at Clifton Drive commenced on 12<sup>th</sup> April. £25k has been transferred from Asset Management to part fund the equipment trench. The works on the trench have come in £25k over this budget along with £137k additional works due to unexpected ground conditions therefore a total pressure of £162k is currently reported. This will be financed by an under-spend reported on the LTP schemes.

# **Highways and Infrastructure**

All approved programmed works have now completed under the planned maintenance scheme. The remaining funds are to be spent on a collapsing section of the junction at Prittlewell Chase and Highfield Gardens.

Further discussions have taken place with Network Rail about moving the fence separating the Cinder Path from Essex Thameside Rail Link. Once the estimate has been received from the contractor, works can be programmed to coincide with the next appropriate rail possession. Resurfacing of the widened Cinder Path can then commence. It is anticipated that works will commence in the new financial year.

The revised Street Lighting budget is a multi-million pound, multi-year scheme to be part funded by the Challenge fund from the Department for Transport. Luminary replacements are currently a month ahead of programme and the column replacements are two months ahead of programme. The lanterns for the A127 are now in stock and the installation commenced on 8<sup>th</sup> February. Bollard work is continuing and work has now progressed to the A13.

### **Parking Management**

Works to the Civic Centre North car park are now complete. Remaining funding will be utilised for works to improve the other Borough car parks.

### Section 38 and Section 106 Schemes

There are a number of S38 and S106 schemes all at various stages. The larger schemes include works to Fossetts Farm Bridleway and North Shoebury Road.

# **Local Transport Plans (LTP Schemes)**

Various schemes are now underway for Better Networks and Better Sustainable Transport. Works to the Better Operations of Traffic Control Systems are now complete.

Programmed resurfacing works under the maintenance scheme have been completed and further works are scheduled for resurfacing and kerb works at Western Road to utilise the remainder of the budget.

Underspends of £162k will be used to fund the works on Clifton Drive Stabilisation Works.

### **Local Growth Fund**

The A127 Growth Corridor projects will support the predicted growth associated with London Southend Airport and the Joint Area Action Plan (JAAP) proposals developed by Southend, Rochford and Essex County Councils to release land and create 7,380 high value jobs on new business. The improvement will also support background growth of Southend and Rochford.

The business cases for A127 Kent Elms and Bridge and Highway Maintenance have been approved by South East Local Enterprise Partnership to draw down 2015/16 funding. Further work is underway to support the business cases for 2016/17 onwards. 2015/16 works for Kent Elms will be focussing on the design and construction of the advance surface crossing works and design and survey work for the main junction improvement works. A defect was identified in the westbound carriageway with remedial works undertaken on 5<sup>th</sup> January. Further drainage surveys are required and will be undertaken in February. A bridge survey has taken place and the highways team are currently awaiting the report. Works on the Bell junction will be focussing on survey work to inform the design for the main junction improvement works. Once Kent Elms survey works have been received and reviewed, similar surveys will be commissioned for the Bell. Bridge and Highway Maintenance will be focussing on investigation works for the improvement to the A127 corridor. Surfacing works are complete to the eastbound section of the A127 from the boundary to just prior to the Progress Road improvement works. The estimate for pavement surveys is currently being reviewed and a quotation for drainage, lighting and safety barrier surveys is being prepared.

The Asbestos survey has been completed for the Southend Central Area Action Plan (SCAAP) Growth Point for non-transport schemes with the report pending. The ventilation specification is to be completed to fit spatial requirements and the boilers have been sized and drawn with the specification still to be completed.

### **Transport**

Main works on the A127 Tesco junction improvements are complete. Traffic signal monitoring will continue to be adjusted as necessary. UK Power Network trench defects are still to be rectified by the contractor.

Minor adjustments to traffic signals on Progress road are yet to be completed.

Southend Transport Model is an on-going scheme to support various multi modal transport projects.

### Waste

There are commitments for the year in relation to the Commercial Waste and Recycling Centre which will involve ground works, a salt dome and refurbishment of the toilets. Some

disused buried structures and contaminated soil have been discovered on site and this has slightly delayed the project. Works are on-going with an expected completion date before the end of the year. Final snagging works are to be carried out and the final accounts are to be reviewed. An over-spend of £139k is currently reported and an investigation into this is currently being carried out and the resultant figure will be funded from within the Place Department budget by a relevant virement.

# **Energy Saving Projects**

The biomass boilers are currently awaiting planning permission as part of the energy project at Southend Adult Community College.

A resolution is currently being progressed at Temple Sutton School with regards to the asbestos issue which is currently delaying heating controls. The pool building and ground source heat pump is currently in design with the build going out to tender during February. The rest of the project is expected to be completed by year end.

The energy scheme at Eastwood Schools will involve the installation of solar panels and the works are current seeking agreement at the Board of Governors which will delay the majority of the project until 2016/17.

### **Summary**

There is currently an over-spend of £139k on the Short Street Depot scheme which is being investigated and a relevant virement will be identified from the Place Department budget.

A pressure of £162k has been identified on the Cliffs Stabilisation scheme which will be financed by an under-spend on LTP schemes.

## **Housing Revenue Account**

The revised budget for the Housing Revenue Account capital programme for 2015/16 is £7.845million. The latest budget and spend position is as follows:

Housing Revenue Account	Revised Budget 2015/16 £'000	Actual 2015/16 £'000	Expected outturn 2015/16 £'000	Forecast Variance to Year End 2015/16 £'000
Decent Homes Programme	6,994	4,542	6,994	_
Council House Adaptations	,	,	,	
Courter Floude / tauptatione	500	452	500	-
32 Byron Avenue	16	_	16	-
-				
Other HRA	335	195	335	_
Total	7,845	5,189	7,845	-

The actual spend at 31<sup>st</sup> January of £5.189million represents 66% of the HRA capital budget.

### **Decent Homes Programme**

The on-going Decent Homes schemes are continuing in 2015/16. Kitchens, bathrooms and electrical works have now completed. A contract to renew adhoc boilers is underway and is scheduled to complete by the end of March. Fire safety works are underway at Malvern and Mornington House. The LED lighting works at Riverstone and Mornington House are on site. Block upgrade works have begun at Saxon Gardens.

### **Council House Adaptions**

This budget relates to minor and major adaptations in council dwellings. Spend depends on the demand for these adaptations and works are currently in progress for 2015/16.

# 32 Byron Avenue

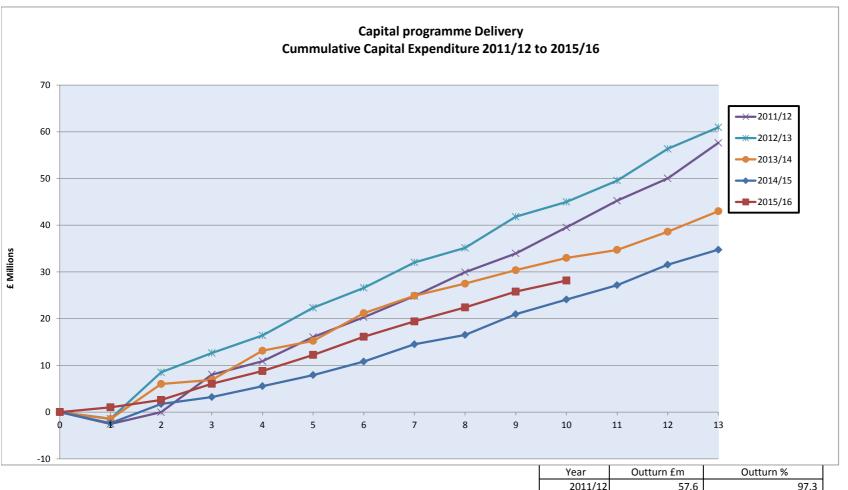
The build at 32 Byron Avenue is now complete and settlement of the final accounts is expected by the end of the financial year.

### Other HRA

The plan for the HRA Land Review scheme is to construct 18 housing units within the Shoeburyness ward. The contractor has now been appointed and they are currently making the necessary appointments and finalising the design development. They will commence hoarding the sites in late February and demolition will begin in March. The build time has been scheduled for 50 weeks.

Summary of Capita	al Expenditure at	Expenditure at 31st January 2016			Appendix 1			
	Original Budget 2015/16	Revisions	Revised Budget 2015/16	Actual 2015/16	Forecast outturn 2015/16	Forecast Variance to Year End 2015/16	% Variance	
	£000	£000	£000	£000	£000	£000		
Corporate Services	10,252	(5,394)	4,858	2,389	4,708	(150)	49%	
People	15,392	(4,759)	10,633	8,729	10,633	0	82%	
Place	17,859	(2,058)	15,801	11,552	15,940	139	73%	
Housing Revenue Account	10,002	(2,157)	7,845	5,189	7,845	0	66%	
	53,505	(14,368)	39,137	27,859	39,126	(11)	71%	
Council Approved Original Budget - February 2015	53,505							
Corporate Services amendments	245							
People amendments	(927)							
Place amendments	2,376							
HRA amendments	(1,801)							
Carry Forward requests	7,587							
Accelerated Delivery requests to 2014/15	(582)							
Budget re-profiles (July, November and February Cabinet)	(23,794)		Actual compa	red to Rev	rised Budget sp	ent is £27.859M or		
New external funding	2,528				71%			
Council Approved Revised Budget - February 2016	39,137							

Appendix 2



Year	Outturn £m	Outturn %
2011/12	57.6	97.3
2012/13	61.0	97.9
2013/14	43.3	93.8
2014/15	34.8	83.8